



Subject: Independent Review of SA Harness Racing

Date: 6 February 2017

The HRSA Board has resolved to commission an independent review of harness racing in South Australia.

HRSA Ltd was established on 1 October 2000, and during that period the harness racing industry has undergone significant change in all aspects of its business including the conduct of racing, wagering, club and integrity operations. Therefore the current governance and racing model requires a review in order to adequately meet the needs of the industry today and into the future.

The terms of reference of the review include an evaluation of the:

- company's constitution including powers, governance structure, member composition and obligations;
- current administrative structure for HRSA and all clubs including consideration regarding existing duplication across HRSA, SAHRC and other members of the company.

The review would include interviews with key stakeholders in the harness racing industry including:

- HRSA;
- SAHRC;
- SA Country Clubs Association;
- SABOTRA; and
- IAC.

Additionally, industry participants will also be invited to forward submissions to the review. The review will seek the endorsement of the State Government and the Opposition. The review would then be circulated to the industry for comment, with any recommendations to be considered for implementation.

The timeframe for the review is as follows:

Wednesday 8 February:	Independent Review Commences
Wednesday 22 March:	Review and Report Completed
Wednesday 29 March:	Report tabled at HRSA Board Meeting

John Lewis BA LLB GDLP
Chief Executive Officer